

éÇÀÈÑ;ÁÀÒ¼ÇÍŞ"ÑŞÈÇÑ'ÀÙà;çµàÍŞà»ç¹³¼xé¹°Ò¹
áÁÐÁÒ»Ñ"ÑÁÈÈŞàÈÁÒÁÈ¹Ñ°È¹Ø¹áÈé;ÒÁ-èÍŞà-ÒèÁÇÇÍŞ"ÑŞÈÇÑ'ÀÙà;çµàµÒ°âµÍÁèÒŞÁÇ'áÁÇÇ
á'ÁÈÈŞàÈÁÒÁáÁÐÈ¹Ñ°È¹Ø¹µÒÁ¹áÁ°ÒÁÇÍŞÁÑ° ÈÍ'áÁéÍŞ;Ñ°ÇÒÁµéÍŞ;ÒÁÇÍŞ-éÍŞ¶Òè¹
ÇÒÁÁÈÇÁÁ×ÍÁÐÈÇèÒŞ ÀÒáÁÑ° áÁÐÁÒáÍ¹¹à»ç¹á»ÍÁèÒŞÁÒáÍ¹ÁÒ¾
¹Í;Ò¹ÒéÁÑŞÁÒèÈµØ;ÒÁ³ÈÒáÑ-ÈÁÒÁ æ àÈµØ;ÒÁ³-Òèà;Ò'ÇÒé¹
à»ç¹ÍÒ;»Ñ"ÑÁÈ¹ÒèŞ-ÒèÈÁÒÁÈÈŞ ¼ÁÑ;Ñ¹
ÇÁÒÁ¼ÁáÈé;ÒÁ-èÍŞà-ÒèÁÇÇÍŞÀÙà;çµàµÒ°âµà»ç¹ÍÁèÒŞÁÒ;
á'Áá°èŞà»ç¹ÁÐÁÐàÇÁÒáÈÈŞ;ÒÁ¾Ñ²¹Ò;ÒÁ-èÍŞà-ÒèÁÇà»ç¹ ô ÁÐÁÐ 'ÑŞ¹Òé
Á Á Á Á Á Á Á Á Á ÐÁÐÁÐèŞÍÁÐ³ÇÍŞ;ÒÁ-èÍŞà-ÒèÁÇ"ÑŞÈÇÑ'ÀÙà;çµ ÁÐÁÐ ñð »ÒáÁ; (¾.È. òðññ
â€" ¾.È. òðòð) ÇÒÁŞ'ŞÒÁ-ÒŞ.ÁÁÁ°ÒµÒ-ÒèÁÒÁÒáµè 'ÑéŞà'ÒÁ
áÁÐÁÑŞÁÒ¹éÍÁ¹¹Ñ;Òè"ÐàÇèÒ¶ÒŞ áÁÐÈÑÁ¼ÑÈ¹Á
ä'é¹Òá»»ÁÒ;á¾ÁèÁÒ¾áÈé¹ÒÇáÁ;ä'éáÈÇ¹á¹ÁÒ¾Á¹µÁ;ÁÐµØé¹áÈé¼ÚéáÈÇŞÈÒ
á'Áà¾¾ÒÐ¼Úé°Ø;à°Ò;ÒÁ-èÍŞà-ÒèÁÇ (Backpacker) ·ÁÍÁ'Ò¹-ÒŞÁÒÁÑŞÁÙà;çµ
;ÒÁÈÁèÒŞ-Òè¾Ñ; áÁŞáÁÁà¾xèlá»ç¹;ÒÁÍÍŞÁÑ°ÒŞà;Ò'ÇÒé¹ÍÁèÒŞáèÒ æÁ áÁÐµèlá¹xèÍŞ
Á Á Á Á Á Á Á Á Á ÐÁÐ ñð »Ò-ÒèÈÍŞ (¾.È. òðòñ â€" ¾.È. òðóð)
à»ç¹ÁÐÁÐàÇÁÒáÈÈŞ;ÒÁáÁÒèÁµé¹¾Ñ²¹Ò;ÒÁ-èÍŞà-ÒèÁÇ
áÁÐà»ÁÒèÁ¹¶èÒÁ"Ò;ÍØµÈÒÈ;ÁÁÁáÈÁ×ÍŞáÁè'Ò°Ø; àÇèÒÈÚèÍØµÈÒÈ;ÁÁÁ-éÍŞà-ÒèÁÇ
á'ÁÍÒÈÑÁÈÑ;ÁÀÒ¾-ÒŞ;ÒÁ-èÍŞà-ÒèÁÇ(Potential) ·ÒèÁÒÇÒÁÈÁ°Ú³; ÁèÒÇÇ×Í
ÇÒÁÈÇÁŞÒÁ-ÒŞ.ÁÁÁ°ÒµÒ-ÒèÁÒÍÁÙè 'éÇÁ¹éÒ-ÐàÁ-ÒèÍØè¹ÁÒÈÒ-ÒèÈÇÁÈ'áÈŞ'ŞÒÁ
ÈÒ'ÁÒÁ-ÒèÇÒÇÈÍÒ' ÇÑ²¹.ÁÁÁ-ÒèÁÒáÍ¹ÁÑ;È³ ÈÑŞáÁÒÇÒ¶Ò°ÒÇÒµ-ÒèáÁÒÁ°ŞèÒÁ
»ÁÐáÒ¹ÁÒáÁµÁÒ'Òµ áÁéÇ'Òá¹Ò;ÒÁáÈéÁÒ;ÒÁÈèŞàÈÁÒÁ (Promotion) ;Ñ°
¾Ñ²¹Ò;ÒÁá¹;ÒÁàÇèÒ¶ÒŞ (Accessibility)
¼¹Ç;Ñ°¹áÁ°ÒÁÈÈŞàÈÁÒÁ;ÒÁ-èÍŞà-ÒèÁÇà¾xèÍ¾Ñ²¹ÒàÈÁÈ°;Ò'ÇÍŞ»ÁÐà-È (Policy)
'éÇÁ;ÒÁ-Ò;ÒÁáÍÈ³Ò »ÁÐáÒÈÑÁ¾Ñ¹; ;ÒÁµÁÒ' (Marketing)
·ÒáÈÈÁÙà;çµà»ç¹-ÒèÁÙè"Ñ;á¾ÁèÈÁÒÁ
ÀÙà;çµ"ÒŞ;ÁÒÁà»ç¹áÈÁÈŞ-èÍŞà-ÒèÁÇ-Òèá'éÁÑ°ÇÒÁ¹ÒÁÍÁèÒŞÁÇ'áÁÇÇ(Popular Destination)
¾ÁéÍÁ æ ;Ñ¹á» ;Ñ°;ÒÁÈÁÒÁÇèÍ'Ò;Ñ'ÈÁ×ÍØ»ÈÁÁ·ÒèÁÒÍÁÙè (Threats)
'éÇÁ;ÒÁ¾Ñ²¹Ò;ÒÁàÇèÒ¶ÒŞ (Accessibility) áÁÐÍÒ¹ÇÁÇÒÁÈÈ'Ç; (Facilities) ÍÑ¹á'éá;è
;ÒÁá¹¹ÒáÇ¹ÈèŞ È¹ÒÁ°Ò¹ ·èÒá×Í ¶¹¹ ä;çéÒ á-ÁÈÑ¾.í áÁŞáÁÁ-Òè¾Ñ; ÁèÒ¹ÒÈÒÁ
;ÒÁ°ÁÒ;ÒÁ ·ÒáÈé;ÒÁ-èÍŞà-ÒèÁÇàµÒ°âµÍÁèÒŞÁÇ'áÁÇÇ'éÇÁÈÑ;ÁÀÒ¾-Òè'Ò'Ò;ÁÁÁ°ÒµÒ
áÁÐÈÑŞáÁ ·ÒèÍÁÙèáµèà'ÒÁ
áÁÐáµèŞàµÒÁáÈÁÒÁáµèŞáÈéÁÒÁÙÁµèÒà¾ÒèÁÇÒé¹-ÒŞ;ÒÁ-èÍŞà-ÒèÁÇ
Á Á Á Á Á Á Á Á Á ÐÁÐ ñð »Ò-ÒèÈÒÁ (¾.È. òðòñ â€" ¾.È. òðòð)
¼Á"Ò;ÒÁÈÈŞàÈÁÒÁ;ÒÁµÁÒ'ÍÁèÒŞ"ÁÒŞ"ÑŞá¹ÁÒÇ»ÁÒÁ-ÈÇÁÁÈáÁ;ÁÐÈÇèÒŞ»Ò ¾.È. òðò÷ -
òðòð ÇÒ°µÙè;Ñ¹á» ;Ñ° ;ÒÁ¾Ñ²¹ÒÈÑ;ÁÀÒ¾-ÒŞ;ÒÁ-èÍŞà-ÒèÁÇ á'éá;èáÁŞáÁÁ-Òè¾Ñ;
°ÁÒÈÑ-¹Òà-ÒèÁÇ ;ÒÁá¹¹ÒáÇ ä»ÁÑŞáÈÁÈŞ-èÍŞà-ÒèÁÇµèÒŞ æÁ
ÈèŞ¼ÁáÈé;ÒÁ-èÍŞà-ÒèÁÇÁÒ;ÒÁÇÁÒÁµÑÇÍÁèÒŞÁÇ'áÁÇÇ
·ÒáÈéµéÍŞ»ÁÐÈ¾Ñ;Ñ°»Ñ-ÈÒáµÁŞÈÁèÒŞ¾xé¹°Ò¹µèÒŞ æ ÁÒ;ÁÒÁ (Infra Structure)
"ÒŞµéÍŞàÁèŞá;éäÇ»ÁÑ°»ÁØŞÁÐ°ÈÒÒÁ³Ú»áÁáÈéÈÒÁÒÁ¶ÍÍŞÁÑ°;ÒÁ-èÍŞà-ÒèÁÇ
à¾xèÍá»ç¹;ÒÁÍÒ¹ÇÁÇÒÁÈÈ'Ç;È°ÒÁáÈé;Ñ°¹Ñ;èÍŞà-ÒèÁÇ ÍÑ¹á'éá;è ·èÒá×Í ¶¹¹ ¹éÒ ä;çéÒ
á-ÁÈÑ¾.í áÁÐ;ÒÁ°ÁÒ;ÒÁ
ÁÇÁ¶ÒŞ;ÒÁ¾Ñ²¹Ò°ØáÒ;Áá¹ÍØµÈÒÈ;ÁÁÁ-éÍŞà-ÒèÁÇáÈéÁÒÇÒÁÁÙèÇÒÁÈÒÁÒÁ¶á¹;ÒÁáÈé
°ÁÒ;ÒÁÁ (Education & Training)Á á¹Ç³Ð-Òè;ÒÁµÁÒ'Ñ°»ÁÐà-ÈáÈÁè æ
ÁÑŞáŞ'Òá¹Ò;ÒÁµèlá»ÍÁèÒŞµèlá¹xèÍŞ ¾ÁéÍÁ æ ;Ñ¹á» ;Ñ°;ÒÁ"Ñ'·Ò;Ò"ÁÁÁµèÒŞ æÁ (Events)
à¾xèÍá»ç¹;ÒÁ»ÁÐáÒÈÑÁ¾Ñ¹;(Public Relations) áÈéáÈÇ¶ÒŞÈÑ;ÁÀÒ¾ á'éá;è
;ÒÁ"Ñ'á-È;ÒÁÍÒÈÒÁ-ÐàÁ (Seafood Festival) ;ÒÁáÇèŞÇÑ¹;ÒÁ¼ÈÁàµÁxèÍŞ'xèÁ (Bartender
Contest) ;ÒÁáÇèŞÇÑ¹;ÒÍÒµèÒŞ æ ÍÒ-Òá²è¹ ;ÒÁáÇèŞÇÑ¹àÁ×Íá° (King Cup Regatta)
;ÒÁáÇèŞÇÑ¹;ÍÁ;ÁÐ'Ñ°áÁ; (Johnnie Walker Classic) ;ÒÁáÇèŞÇÑ¹áµÁ;ÒÍÒ (Laguna Triathlon)Á
;ÒÁà;çµÑÇ¼ÚéÁèÇÁ»ÁÐ;Ç¹ÒŞÈÒÇä-Á (Miss Thailand) ÁÒÈä-ÁáÁ¹'íàÇÒÁ' (Miss Thailand
World) ;ÒÁ"Ñ'°Ø;ä;çµÍÁÒÁÈÒ'ÁÒÇ-ÒèÈØ'á¹áÁ; (World Longest Beach Buffet) à»ç¹µé¹
¹Í;Ò¹ÒéÁÑŞÁÒ;Ò'ÁÁÁ-ÒèáÈ'Ş¶ÒŞÈÑ;ÁÀÒ¾ áÁÐÈÒèÍÒ¹ÇÁÇÒÁÈÈ'Ç;á¹;ÒÁÍÍŞÁÑ°µÁÒ'
MICE (Meeting, Incentive, Convention & Exhibition)Á á'éá;è
;ÒÁ»ÁÐáÒÁÈÑÁ¹Òá¹ÁÐ'Ñ°ÁÙÁÒÁÒÇ áÁÐÁÐ'Ñ°»ÁÐà-È à²è¹

ÃÙ»á⁰⁰;ÒÃ¾Ñ²¹Òà»ç¹à»ã¹ÃÑ;É³Ð·ÕèàÃÕÃ;ÇèÒà»ç¹;ÒÃá;é»Ñ-ÈÒµÒÃÉÃÑŞÃ
ËÒãè;ÒÃ¾Ñ²¹Òà¾xèÍÁŞÃÑº;Ñº»Ñ-ÈÒ·ÕèµÒ´ÇèÒ´Ðà;Ò´çÒé¹ã¹ÃÐÃÐÃÒÇ
«ÕèŞ»Ñ-ÈÒàËÃèÒ¹Õè´ÐËèŞ¼ÃãËé;ÒÃ·èÍŞà·ÕèÃÇçÍŞÃÙà;çµãÃèÍÒ´à»ç¹ã¹ÍÃèÒŞÃÑèŞÃx¹ã´é
ËÃxÍÃèÈÒÃÒÃ¶¾Ñ²¹ÒãËèà»ç¹àÃxÍŞ·èÍŞà·ÕèÃÇ·ÕèÃÒµØ³ÃÒ¾ã¹ÃÐ´Ñº World Class
ã´éµÒÃ·ÕèÃÒà´µ¹ÒÃÃ³;ÑèŞÃÒµÃÑº áÃÐ·éÍŞ¶Õè¹

»Ñ-ÈÒËÃxÍ»Ñ´´ÑÃàËÕèÃŞ·ÕèµÒ´ÇèÒ´ÐÃÒ¼Ã;ÃÐ·ºã¹ÃÐÃÐÃÒÇ à»ç¹»Ñ-ÈÒËÃxÍÍØ»ËÃÃµ
(Threats) ã¹;ÒÃ¾Ñ²¹Òã¹ÃÐ´ÑºµèÍà»

ÍØ»ËÃÃµ (Threats)

-Ã Ã Ã Ã »Ñ-ÈÒ·ÒŞ;ÒÃàÃxÍŞ ¹Ñ;ÒÃàÃxÍŞ·ÕèçÒ´´ÃÒÃ·ÃÃ
à¾xèÍ»ÃÐãÃ¹;çÍŞ;ÃØèÃà»ç¹·ÕèµÑèŞ jèÍÃËèµÇÒÃçÑ´áÃèŞ çÃÒÃ¼ÃÃŞÃÒ;ã»¶ÕŞËÑŞµÃ
·ÕãËè»ÃÐãÒ¹ãµ;ã¹;ãºèŞ;ÃØèÃ à»¶ÕŞÃÐ´Ñº·éÍŞ¶Õè¹
¹Ñ;ÒÃàÃxÍŞ·éÍŞ¶Õè¹à¾ÒÃŞà¾xèÍÃÒ¹Ðã¹µÐã¹àËÕÃŞ à¾xèÍÃËèµ¹áÍŞÃÒxèÍÃËÕÃŞ
áÃÐã¾xèÍ¼Ã»ÃÐãÃ¹;çÍŞµ¹áÍŞ ËÃxÍ»j»éÍŞ¼Ã»ÃÐãÃ¹;çÍŞ;ÃØèÃ
;ÒÃÇÃÁ;ÒÃè¾xèÍ;ÒÃãèÇŞµÒŞµÐã¹àËÕÃŞ´éÇÃÇÒ;Ò;ÒÃ·ÕèçÒ´´ÃÒÃ·ÃÃ
·ÕãËèËÑŞµÃáµ;ã¹;çÒ´ÇÒÃà»ç¹àÍ;ÃÒ¾·ÒŞµÇÒÃµÒ´ã¹;ÒÃ¾Ñ²¹ÒàÃxÍŞ
ËÒãè¹Ñ;ÒÃàÃxÍŞ·Õèá·é´ÃÒŞ·ÕèµÇÃàËÕÃËÐã¾xèÍËÑŞµÃ
;ÒÃµèÍËËËçÍŞ¹Ñ;ÒÃàÃxÍŞ´ÑŞ;ÃèÒÇ;èÍÃËèà;Ò´ÇÒÃËÑºË¹ã;è»ÃÐãÒ¹
áÃÐã;Ò´ÇÒÃàºxèÍËèÒÃ »ÃÐãÒ¹ãÃèË¹ã´µèÍµÇÒÃà»ç¹ã¹çÍŞàÃxÍŞ
;ÒÃ¾Ñ²¹ÒàÃxÍŞ»ÃÐËèÍØ»ËÃÃµã¹;ÒÃ¾Ñ²¹ÒÍÃèÒŞãËË-èËÃÇŞ
-Ã »Ñ-ÈÒ;ÒÃºÃÕËÒÃ;ÒÃ´Ñ´;ÒÃÃ Ã ·ÑèŞã¹ÃÐ´ÑºÃÙÃÒÃÒµÃ ÃÐ´Ñº·éÍŞ¶Õè¹
áÃÐ;ÒÃÃÕËèÇ¹ÃèÇÃ çÍŞ »ÃÐãÒ¹ã¹·éÍŞ¶Õè¹ ÃÑŞçÒ´ÇÒÃà»ç¹àÍ;ÃÒ¾ã¹;ÒÃÃèÇÃ;Ñ¹¾Ñ²¹Ò
à¾xèÍ·Õè·ÒŞ·ÕèãÑ´à´¹ã¹;ÒÃçÑºàµÃxèÍ;ÒÃ¾Ñ²¹ÒàÃxÍŞ
;ÒÃºÃÕËÒÃÒ;ÒÃÃÑŞµã»ç¹;ÒÃÃÍŞÃÑºãÃÒÃ´Ò;ËèÇ¹;ÃÒŞ
ã¹;ÒÃÇÒŞá¼ã¹;ÒÃ¾Ñ²¹ÒáÃÐ;ÒÃ´Ñ´;ÒÃ «ÕèŞãÃè·Ñ;Ñº;ÒÃà´ÃÒ-àµÒºãµÃÃÐ¾Ñ²¹Ò;ÒÃ
ÍŞµ;Ã»µÃÍŞËèÇ¹·éÍŞ¶Õè¹ÃÑŞçÒ´ºµÃÒ;Ã·ÕèÃÒµÇÒÃÃÙèµÇÒÃËËÒÃ¶ã¹ÃÐ´ÑºËÒ;Ã
ã¹;ÒÃÇÒàµÃÒÐË; ÇÒŞá¼;ÒÃºÃÕËÒÃáÃÐ;ÒÃ´Ñ´;ÒÃ
;ÒÃºÃÕËÒÃ;ÒÃ´Ñ´;ÒÃà¾ÒÃŞà¾xèÍÃèãËèà;Ò´¼Ã;ÃÐ·µèÍµÐã¹àËÕÃŞ
´ÒŞãÃèËËÒÃÒÃ¶ÑºµÑºãè;®ËÃÒÃã´é
µÇÒÃãÃèà»ç¹ÃÐãÒ¹Ãº·ÒŞçÒÃÒÃµÑÇÃÒ;çÒé¹áÃÐËèŞ¼ÃãËè;ÒÃ´Ñ´ÃÐãÒ¹Ãºã¹´ÒµµÃÒµÇÒÃÃÒ
;ÃÒº;ÃÒ;ÃÒèŞçÒé¹Ã Ã Ã Ã Ã Ã Ã Ã Ã
Ã Ã -Ã »Ñ-ÈÒ´ÃÒ´ÃáÃÐÍØºÑµÒàËËµØ
Ã Ã Ã Ã Ã ´éÇÃ´Ò¹Ç¹»ÃÐãÒ;Ã·ÑèŞ´Ò;µ¹·éÍŞ¶Õè¹ µ¹µèÒŞ¶Õè¹ µ¹µèÒŞºµÒµ
áÃÐ¹Ñ;·éÍŞà·ÕèÃÇ·Õèà¾ÒèÃçÒé¹ ÍÃèÒŞÃÇ´àÃÇÇ ;ÒÃà¾ÒèÃçÒé¹à»ç¹ã¹ÍÃèÒŞãÃèçÒ´´Ò;Ñ´
;ÒÃ¾Ñ²¹Ò·ÕèÃÒà»èÒËÃÒÃà¾ÒÃŞ;ÒÃà¾ÒèÃ»ÃÒÃÒ³¹Ñ;·éÍŞà·ÕèÃÇ áÃÐãËÃèº;Ò·ÕèàµÒºãµ
à´ÃãÃèã´é¾Ò´ÒÃÒ¶ÕŞÃÒ¾ÃÇÁ ÍÑ¹ã´éã;è µÇÒÃËËÒÃÒÃ¶çÍŞ¾xè¹·Õè
µÇÒÃËËÒÃÒÃ¶çÍŞµØµÃÒ;Ãã¹;ÒÃÃÍŞÃÑºãÃÐ¾Ñ²¹Ò
ËÃxÍµÒ¹ÒŞ¶Õè;ÒÃ¾Ñ²¹Ò·Õè´Òà¾xèÍ;èÍÃËèà;Ò´µÇÒÃËËÒèØçã¹·Ø;´éÒ¹çÍŞËÑŞµÃ
´Ò¹Ç¹¹Ñ;·éÍŞà·ÕèÃÇáÃÐ»ÃÐãÒ;Ã·Õèà¾ÒèÃçÒé¹ÍÃèÒŞãÃèçÒ´´Ò;Ñ´ãÃÐ»ÃÒË´Ò;ÒÃÇÒŞá¼
·ÕãËèÃÒ;ÒÃãèÃÒ¹¾ÒË¹Ðã¾ÒèÃçÒé¹à»ç¹ÍÃèÒŞÃÒ;áÃÐÃÇ´àÃÇÇ;Ò¹µÇÒÃËËÒÃÒÃ¶·Õè´ÐÃÍŞ
ÃÑºã´éËÒ;µÒ¹Ç³¾xè¹¼ÒÇ´ÃÒ´Ã·ÕèÃÒÍÃÙèÍÃèÒŞ´Ò;Ñ´;Ñº»ÃÒÃÒ³ÃÒ¹¾ÒË¹Ð·Õèà¾ÒèÃçÒé¹
ÃèÍ;èÍÃËèà;Ò´;ÒÃ´ÃÒ´Ã·ÕèáÍÑ´ áÃÐ¾ÃèÍÃ·Õè´Ðã;Ò´ÍØºÑµÒàËËµØ
´éÇÃ»ÃÒÃÒ³´ÃÒ´ÃáÃÐÍØºÑµÒàËËµØ·Õèà¾ÒèÃçÒé¹ ËÑŞµÃ·Õè´ÒÃËËÒèØçËËÒÃã»
ã¹·ÕèËØËÑ;ÃÃÒ¾çÍŞµÇÒÃà»ç¹àÃxÍŞ·éÍŞà·ÕèÃÇ
·ÕèÃÒµÇÒÃËËÒàËËÒÐËÃ;Ñº;ÒÃ¾Ñ²¹¼èÍ´´ÐçÒ´ËÒÃã»
Ã Ã -Ã »Ñ-ÈÒ¹éÒãÃèà¾ÒÃŞ¾Í
Ã Ã Ã Ã Ã ÀÙà;çµÃÒËÃÒ¾à»ç¹à;ÒÐ »Ñ´´Ñºã¹ãËèŞ¹éÒÃÒÍÃÙèÍÃèÒŞ´Ò;Ñ´
´éÇÃ´Ò¹Ç¹»ÃÐãÒ;Ã·Õèà¾ÒèÃçÒé¹ÍÃÙèµÃÍ´àÇÃÒ
;ÒÃºÃÕèÃµ»Ðã¾ÒèÃ»ÃÒÃÒ³ÃÒ;çÒé¹ÍÃèÒŞÃÇ´àÃÇÇ
ã¹ç³Ð·ÕèçÒ´;ÒÃÇÒŞá¼»´ÒºÑµÒ;ÒÃ·Õè´Òã¹;ÒÃµÇºµØ;ÒÃà¾ÒèÃ´Ò¹Ç¹»ÃÐãÒ;Ã
áÃÐãÃèÃÒ;ÒÃãµÃÒÃ;ÒÃã¹ãÃxèÍŞ·ÃÑ¾ÃÒ;Ã¹éÒãËèà¾ÒÃŞ¾Íµè;ÒÃãèËËÃ
»Ñ-ÈÒ¹éÒçÒ´áµ¹;ÒÃÑŞ´ÐãçèÒÃÒà¼ÃÒ·Ë¹éÒÍÃèÒŞÃÒ¹ãÃŞã¹ÍÒµµÍÑ¹ã;Ãé

Â Â -Â »Ñ-ÈÒÈÒ ÒÃ³ÈØç ;ÒÃ°ÃÔÈÒÃ°Ñ°;ÒÃçÂÐáÂÐ¹éÓàÈÕÃ
Â Â Â Â Â Â ¹Ñ;èÍÏà-ÒèÂÇà¾ÒèÂÇÒé¹µÒÃ»ÃÔÃÒ³çÍËéÍÏ¾Ñ;
»ÃÔÃÒ³çÂÐ-Òèà¾ÒèÂÇÒé¹à¹xèÍÏ°Ò;»ÃÔÃÒ³çÍÏ»ÃÐ°Ò;Ã-ÒèÂèÒÃ¶Òè¹°Ò¹à¾ÒèÂÇÒé¹µÁÍ¹àÇÃ
Ò ¹Ñ°µÑéÏµè¾ÚèÂèÒÃ¶Òè¹°Ò¹°Ò;¹ÑÏËÇÑ¹µèÒÏ æÃ °ÒÇµèÒÏ°ÒµÒ-ÒèàçèÒÃÒÃÏ-Ø¹
-ÒÏÒ¹ÈÃxÍàçèÒÃÒÍÀÙèÍÒÈÑÃ
áÃÏÏÒ¹µèÒÏ°ÒµÒ-Òèà»ÃÒèÃ¹È¶Ò¹ÐáÃÏÏÒ¹ªÑèÇµÃÒÇà»ç¹;ÒÃÍÀÙè¶ÒÇÃÃÒ;çÒé¹
«ÒèÏçÒ¹;ÒÃÃÒÈèÇ¹ÃèÇÃª¹µÇÒÃÃÑ°¼Ò°¹ª¹;ÒÃª¹é»Ñ-ÈÒçÂÐ¹éÓàÈÕÃ
»ÃÐÃÒ³ÇèÒÃÒ»ÃÐ°Ò;ÃÃÇÃ¹Ñ;èÍÏà-ÒèÂÇã¹µèÂÐÇÑ¹ ÁÒ°Ò¹Ç¹ öðð,ððð µ¹ ·Òè;èÍÏÈéà;Ò¹çÂÐ
ã¹°Ò¹Ç¹¹ÒéÃÒ¹Ñ;èÍÏà-ÒèÂÇ»ÃÐÃÒ³ öð,ððð µ¹µèÍÇÑ¹ (á¹Ãà©ÃÒèÃ»ÃÐ°Ò;Ã ñµ¹
;èÍÏÈéà;Ò¹çÂÐ»ÃÐÃÒ³ ñ ;ÒãÃ;ÃÑÃµèÍµ¹µèÍÇÑ¹) áµèÈÒÃÐá¹»ÃÐ°Ò;ÃÃÒã¾ÒÃÏ öðð,ððð µ¹
à-èÒ¹Ñé¹ áÃÐ°Ò¹Ç¹»ÃÐ°Ò;ÃÃÑÏµÏ¾¾¾ÒèÂÇÒé¹ÃèÒÏÃÇ¹àÃÇÇÃÃÐµèÍà¹xèÍÏ
á¹Ã-ÒèÃÑÏ¾¾¾ÃèÒÃÒÃÒµÃ;ÒÃã¹ æ
·Òè°ÐµÇ°µðÃãÈè°Ò¹Ç¹»ÃÐ°Ò;Ãã¾ÒèÂÇÒé¹ã¹ÃÐ¹Ñ°·ÒèÍÏµ;Ã»µÃÍÏÈèÇ¹·éÍÏ¶Òè¹ÈÒÃÒÃ¶°ÃÒÈ
ÒÃ°Ñ¹;ÒÃçÂÐáÂÐ¹éÓàÈÕÃ
à¾ÃÒÐ»Ñ-ÈÒçÒÃÈÈÍÒ¹áÃÐÈÒ,ÒÃ³ÈØç°ÐÃÒ¼ÃµèÍÈÑ;ÃÃÒ¾-ÒÏ;ÒÃ-èÍÏà-ÒèÂÇçÍÏÀÙà;çµª¹Í
¹Òµµ
Â Â -Â »Ñ-ÈÒÈÒ¾¾¾ç·ÁéÍÃÈxèÍÃ-ÃÃ°Ò;ÒÃã¹é·Òè°Ò¹ÃèÒÏ¾¾¾¶Òµ;µèÍÏ
Â Â Â Â Â Â ;ÒÃà»Ò¹¾¾¾é¹·Òè°Ò¹à¾¾¾xèÍ;ÒÃ¾¾¾Ñ²ÒÍÃèÒÏ¾¾¾Ãè°Ò;Ñ¹
à¾¾¾xèÍ¼Ã»ÃÐã¹¹çÍÏ°µµµÈÃxÍ;ÃØèÃà»ç¹ÈÃÑ;
ãÃèà¹éµÒ¹ÒÏÏÇèÒ¾¾¾xè¹·Òèã¹µÇÃÃÒµÇÒÃèÈÃÒÐÈÃã¹;ÒÃ¾¾¾Ñ²ÒÍÃèÒÏ¾¾¾Ã
;ÒÃ¾¾¾Ñ²ÒÍµèÂÐã¹µÏ;ÒÃÃÒ¼Ã;ÃÐ·µèÍÈÃÒ¾¾¾ç·ÁéÍÃèÒÏ¾¾¾µÒÃÏËÈÃxÍÃè
ã¹ÃãÈµÃÐÈ¹Ñ;ÇèÒÍÒ°Ðà;Ò¹µÇÒÃèÈÒÃÈÒÃ°Ò;Ò;ÃÑ¾¾¾Ò¹µÒ°Ò¹¶ÃèÃ
ÈÃxÍ¼Ã;ÃÐ·µèÍÀÙÃÒ·ÑÈ¹;ÍÑ¹°Ð;ÃÐ·µèÍÈÑ;ÃÃÒ¾¾¾-ÒÏ;ÒÃ-èÍÏà-ÒèÂÇã¹·ÒèÈØ¹
Â Â Â Â Â Â ÀÒµÃÑ°µÇÃã¹éµÇÒÃÈÒÃÒÃ¶¹;ÒÃ°ÑÏµÑ°ã¹é;ÒÈÃÒÃ ;ÒÃÃÐãÃÃ
ÃÐàÇé¹;ÒÃ»Ò¹µÒ ÈÃxÍàÈÇÏËÈ»ÃÐã¹¹ã¹ÃÃÒª¹º
à»ç¹;ÒÃ-ÒÃÒÃÈÑÏµÃã¹ÃÐã¹ÃÒÇ-Òèá;éáç;ÃÑ°µx¹ã¹éÃÒ;µ
ã¹Ãà©¾ÒÐÍÃèÒÏ¾¾¾ÀÙà;çµª»ç¹àÃxÍÏ·ÒèÍÒÈÑÃ;ÒÃ-èÍÏà-ÒèÂÇà»ç¹àÈÈé°Ò¹ÈÃÑ;çÍÏ¹ÑÏËÇÑ¹
¹Ñ°ÇèÒÃÒµÇÒÃèÈÒèÃÏµèÍ¹Òµµ·ÒèãÃèÈ¹ãÈà»ç¹ÃèÒÏÃÒ;
Â Â -Â »Ñ-ÈÒÇÑ²¹,ÃÃ·éÍÏ¶Òè¹ÈÙ-ÈÃÒÃ
Â Â Â Â Â Â »ÃÑª-ÒµÇÒÃµÒ¹·ÒèµÒ¹ÒÏ¾¾¾ÒÃÏÃÒµÒ-ÒÏ¾¾¾ÈÈé°Ò¹°Ò¹ÃÇ
;èÍÏÈéà;Ò¹µèÒ¹ÒÃ·ÒÏÇÑ¹µ¶ØÃÒ;çÒé¹
ÃèÍÃ-ÒãÈèÇÒ¶ÒÃÒÇÒµã¹ÃÐÇÑ²¹,ÃÃ·Òè°Òã¹;ÒÃÍÀÙèÃèÇÃ;Ñ¹ÈÙ-ÈÃÒÃÈÒÃà»
;ÒÃàµÒÃ¾¾¾Ñ°¶xÍ¼ÚèÃÒ°Ò¹ÐáÃé¹ÐãÈ-ÃÒ°ÇèÒã¹é·ÃÑ¾¾¾ÃèÒ¹ÃÒÍÃèÒÏ¾¾¾ã¹éÃÑ°;ÒÃÃÍÃÑ°Ã
Ò;çèÒ¼Úè»ÃÐ¾¾¾µÒ¹ÒÃÒµØ³,ÃÃÃÃÒÃÒ;çÒé¹
ÈèÏ¾¾¾ÃãÈèÇÒ¶ÒÃÒÇÒµà»ç¹ã¹ã¹Ñ;È³µèÒÏµ¹µèÒÏÍÀÙè
ÇÑ²¹,ÃÃãà»ç¹à¾¾¾ÒÃÏÀÙ»á°°çÍÏ»ÃÐ¾¾¾Ò áÃÐ¹Ñ¹áÈ¹ÏËÈèÃÒçÒé¹à»ç¹µÃÑéÏµÃÒÇ
à¾¾¾xèÍàÈ¹ÏËÈè»ÃÒ;çèÒÇÑ²¹,ÃÃ·ÒèÃÒÍÑµÃÑ;È³;Ñé¹ÃÑÏµÏËÈÏ¾¾¾ÈÃxÍÃè
;ÒÃàÃxÍÏá°°©Ò°©ÇÃ áÃÐ©;©ÇÃ»ÃÐã¹¹;ÒÃÑÏçÂÒÃµÑÇÃÒ;çÒé¹¾¾¾ÃèÍ Æ
ã¹;Ñ°ÇÑ²¹,ÃÃãã¹;ÒÃÃÒÈèÇ¹ÃèÇÃã¹ãè¹éÃÑ°;ÒÃÈèÏ¾¾¾ÈÃÒÃ
à¾¾¾xèÍãÈèà;Ò¹;ÒÃ¶èÇÏ¹Ø;Ñ¹;ÒÃàÃxÍÏã¹ÀÙ»á°°;ÒÃ©;©ÇÃ¼Ã»ÃÐã¹¹à©¾ÒÐµ¹ÈÃxÍà©¾ÒÐ;
ÃØèÃÃ Ã
Â Â Â -Â »Ñ-ÈÒ;ÒÃ»ÃÐ;ÍÒ;ÒÃãçèÏÇÑ¹;ÑªÒÇµèÒÏ°ÒµÒ
Â Â Â Â Â Â ÈÑ;ÃÃÒ¾¾¾çÍÏ°µµÒ;Ãã¹·éÍÏ¶Òè¹·ÒèãÃèÈÒÃÒÃ¶çèÏÇÑ¹;ÑªÒÇµèÒÏ°ÒµÒ
ã¹ÈÃÒÃ æ¹éÒ¹ã¹éà;ÒÃÃÏ-Ø¹µÇÒÃÃÙèµÇÒÃÈÒÃÒÃ¶·ÒÏÏéÒ¹à·µã¹ãÃÒ
;ÒÃ»ÃÐ;ÍÒÃÒµÇÒÃà»ç¹ÈÒ;Ãã¹éÒ¹µÒ;Ò-ÒÏ;ÒÃµèÒ áÃÐ¹ÃÒÃ,ÃÃãã¹;ÒÃ»ÃÐ;ÍÒ;ÒÃ
ÃÒµØ;Ò¹;Ò¹ª¹çÒ¹ÇÒÈÑÃ·ÑÈ¹;ÒÃ¾¾¾Ñ²ÒÃèÇÃ;Ñ¹ÀÒµÃÑ°
ã¹;ÒÃ;ÒÈ¹·ÒÈ-ÒÏ;ÒÃ¾¾¾Ñ²ÒçÍÏ·éÍÏ¶Òè¹ã¹¾¾¾Ñ²ÒÈÑ;ÃÃÒ¾¾¾çÍÏ·ÃÑ¾¾¾ÃÒ;ÃÃ¹ØÈÃ;
ã¹;ÒÃ;ÒÈ¹·µÒ;Ò-ÒÏ;ÒÃµèÒ áÃÐ¹ÃÒÃ,ÃÃãã¹;ÒÃ»ÃÐ;ÍÒ;ÒÃ
à¾¾¾xèÍ;ÒÃ»ÃÐ;ÍÒ;ÒÃÒã¹Ç-ÒÏ»Ò¹µÒ·Òèà»ç¹ÃÒµÃ°Ò¹ã¹ÃÐ¹ÑÈÈÒ;Ã
ã¹ç³Ð·Òè°ÒÇµèÒÏ°ÒµÒà¾¾¾ÒèÃ°Ò¹Ç¹ÃÒ;çÒé¹ ÁÒ;ÒÃÃÇÃµÑÇ;Ñ¹ÃÒ;çÒé¹
¹ÑÏ¹Ñé¹éÇÃ»ÃÐ;ÍÒ;ÒÃ·ÒèÃÒµÇÒÃà»ç¹ÈÒ;ÃÃÒ;çèÒÃÒàÏÒ¹·Ø¹
µÇÒÃÃÙèµÇÒÃÈÒÃÒÃ¶·ÒÏÏéÒ¹à·µã¹ãÃÒµèÒÏ æ ÁÒ;çèÒ¼Úè»ÃÐ;ÍÒ;ÒÃ-èÍÏ¶Òè¹
ÃèÍÃÈèÏ¾¾¾ÃãÈèã¹¹Òµµ;ÒÃ»ÃÐ;ÍÒ;ÒÃçÍÏ¼Úè»ÃÐ;ÍÒ;ÒÃ-èÍÏ¶Òè¹ãÃèÈÒÃÒÃ¶ÒÃÏÍÀÙèã¹éã¹·ÒèÈ

ÇÔÇÑ²¹Ò;ÒÃÀ»ÊÛè;ÒÃ°ÃÔÈÒÃÁÀĐ;ÒÃ°Ñ¹;ÒÃÀÁ×ÍŞ´éÇÂµ¹àÍŞā¹ÃÛ»á°çÍŞ
â€œ³Đ;ÃÃÁ;ÒÃÀÁ×ÍŞâ€• â´ÃÃÔâ³ÃŞÊÃÈÒŞ áÁĐÍŞ³»ÃĐ;Í° .Ôè»ÃĐ;Í°çÔé¹´Ò;ÀÒ³ÈèÇ¹µèÒŞ æ
ãÈÉÁÒ;·ÔèÈØ´ á´éá;è ÀÒ³Ò;ÒÃÀÁ×ÍŞ·ÑéŞÈèÇ¹;ÁÒŞáÁĐÈèÇ¹·éÍŞ¶Ôè¹
ÀÒ³ÒÃÒ³;ÒÃÈèÇ¹ÁÛÁÒÀÒ³ ÀÒ³ÒÃÒ³;ÒÃÈèÇ¹·éÍŞ¶Ôè¹
ÀÒ³ÒàÍ;¹.ÒŞàÈÁÈ°;Ò³´Ò;ÈÒçÒ,ØÁ;Ò´ ÈÃ×ÍÍÒ³Ò³µèÒŞ æÃ ÀÒ³ÒàÍ;¹.ÒŞÈÑŞ³Ã
ÀÒ³ÒÇÒ³Ò;ÒÃ ÀÒ³ÒÈ×èÍÈÒÃÇÃ¹
â´ÃÃÔÈÑ´ÈèÇ¹çÍŞÀÒ³;ÒÃÀÁ×ÍŞáÁĐÃÒ³;ÒÃá¹ÍÑµÃÒÈèÇ¹·Ôè¹éÍÁ;ÇèÒÀÒ³×è¹ æ ÃÇÁ;Ñ¹
(àè¹ÍÑµÃÒ ò:ñð à¼×èÍÈÉè´éÃÑ°çéÍÁÛÁ çèÒÇÈÒÃ
³ÇÒÃÒ´àÈç¹´Ò;ÀÒ³»ÃĐ³Ò³ãÈÉÁÒ;·ÔèÈØ´) áÁĐÃÒ´Ò¹Ç¹ÍŞ³³Đ·ÔèèÈÁÒÐÈÁÃ
ÈÒÈÃÑ°ÇÒ´Ò;ÒÃ³Ò´ÒÃ³ÒÈÁÈÒ ÈÃ×ÍÑ´àÁ×Í;ÃÃÁ;ÒÃ´Ò;áµèÁĐÃÒ³Ò
ãÈÉè´é¼Úè·ÔèÁÒÈÑ;ÃÃÒ³µÇÒÃÁÛèµÇÒÁÈÒÃÒÃ¶áÁĐÃÒÍØ´Á;ÒÃ³¹
«ÔèŞ;ÃÃÁ;ÒÃ´ÑŞÈÇÑ´á¹»Ñ³´ØÑ¹¹Ñé¹»ÃĐ;Í°´éÇÃÀÒ³ÃÒ³Ò;ÒÃÍÒ´´Ðà»ç¹¼Úè;ÓÈ¹´
ÈÃ×ÍÍÒ´´ÐÃÒ³³Đ;ÃÃÁ;ÒÃÍÒ;Ø´È¹ÒèŞà¼×èÍ³Ò´ÒÃ³ÒàÁ×èÍŞ¹Òèá´Ãà³ÒĐ;ÇÁèÍÁè´é
·ÑéŞ¹Òè;ÓÈ¹´ãÈé³³Đ;ÃÃÁ;ÒÃÀÁ×ÍŞá¹ÃĐÃĐá;Í
ÍÒ;·ÓÈ¹´ãÈé¼ÚèÇèÒÃÒ³;ÒÃ´ÑŞÈÇÑ´á¹»ç¹ÈÑÇÈ¹éÒ³³Đ ãÈé³³Đ;ÃÃÁ;ÒÃÁÒÍÒ´Ò´È¹éÒ·Ôè
ã¹;ÒÃÈÓÁÇ´ÃÇ°ÃÇÁçéÍÁÛÁ ÇÒ³ÃÒÐÈÍ »ÃĐàÁÒ¹¼Ã (Research) áÁĐÈÁØ»ÃĐà´ç¹»Ñ-ÈÒ
;ÓÈ¹´ÇÒÈÑÁ·ÑÈ¹´áÈ¹Íá¹Ç·ÒŞ;ÒÃ³Ñ²¹Ò (Development) ã¹áµèÁĐ³èÇŞàÇÁÒ á´ÃçéÍÁÛÁ
çéÍÒ´àÈç¹
çéÍàÈ¹Íá¹Đ·ÔèáµèÁĐÃÒ³Ò¹ÒàçéÒàÈ¹ÍµèÍ³Đ;ÃÃÁ;ÒÃÀÁ×ÍŞ¹Ñé¹ãÈÉÁÒ·ÔèÁÒÍÁèÒŞà»ç¹ÃĐ³³
àè¹´Ò;·ÒÃ»ÃĐ³Ò³ÁçÍŞÈÁÒ³Ò;ã¹áµèÁĐÃÒ³Ò¹Ñé¹ æ ·ÔèÈÁèÒàÈÁÍ
à»ç¹çéÍÒ´àÈç¹·Ôèè´é¼èÒ;ÃĐ³Ç¹;ÒÃÇÒ³Ò;ÈÍÇÒ´ÒÃ³¹áÁĐÈÒçéÍÈÁØ»çÍŞÀÒ³Ò¹Ñé¹ æ áÁéÇ
à»ç¹µè¹Ã
à¼×èÍ;ÃÑè¹;ÃÍŞãÈèçéÍÒ´àÈç¹çéÍàÈ¹Íá¹Đ¹Ñé¹ÈÒÁÒÃ¶¼Ò´ÒÃ³ÒÁÍ°ÈÁÒÃãÈÉáµèÁĐÈ¹èÇÃŞÒ¹¹Ò
ã»»´Ò³ÑµÒá´é áÁĐ»ÃĐ³ÒÈÑÁ³Ñ¹ ìãÈéÈÑŞ³Ãá´éÃÑ°·ÃÒ
ÈÁèÒŞ;ÒÃÃÒÈèÇ¹ÁèÇÃá¹;ÒÃÃÑ°ÁÛè áÁĐµÒ´µÒÁ;ÒÃ»´Ò³ÑµÒÁ ð;ÒÃµÃÇ´ÈÍ° áÁĐÈĐ·éÍ¹¼Ã
¹ÒàçèÒ³Ò´ÒÃ³Òá¹ á€œ³Đ;ÃÃÁ;ÒÃÀÁ×ÍŞâ€• µèÍà»
ÁèÍÁà»ç¹;ÒÃÈèŞàÈÁÒÁ;ÒÃ³Ñ²¹Ò;ÒÃÀÁ×ÍŞÀÒ³»ÃĐ³Ò³ãÈÉÁÒÁÒ;çÔé¹ÍÁèÒŞà»ç¹ÃĐ³³
ÍÒ;·ÑéŞà»ç¹;ÒÃ¶èÇŞ´ØÁ;Ñ°ÀÒ³Ò;ÒÃÀÁ×ÍŞ·ÔèáÁèÈÁèÒŞÈÁÃ³
µÃÇ´ÈÍ°;ÒÃ»´Ò³ÑµÒŞÒ¹ÍÁèÒŞáÁèÁÒ»ÃĐÈÒ·ÒÁÒ³¼
·ÒãÈè»ÃĐ³Ò³ÁÒÈèÇ¹ÁèÇÃá¹;ÒÃÃÑ°¼Ò´³¹³¹;ÒÃ³Ñ²¹ÒàÁ×ÍŞ
àÈÁÒÐÈÁ;Ñ°;ÒÃà»ç¹»ÃĐ³Ò;Ã·Ôè´ÒçÍŞáÁ×ÍŞ
·ÑéŞ¹Òè;ÒÃ°ÃÔÈÒÃ;ÒÃ°Ñ¹;ÒÃ·Ôè´Ò³ÇÃãÈÉÁÒ;ÒÃ»ÃĐàÁÒ¹¼Á¼¹»´Ò³ÑµÒ;ÒÃÁèÇÃÁ;Ñ°ÀÒ³Ò
µèÒŞ æÃ ÇèÒà´é»´Ò³ÑµÒáÁĐ´Òà´Ò¹;ÒÃµÒÁá¼¹à»ç¹à»ÍÁèÒŞÁÒ»ÃĐÈÒ·ÒÁÒ³¼
à»ç¹»ÃĐ´Ò·Ø;ÃĐÃĐ à¼×èÍ;ÒÃÃÑ°ÁÛè¶ÍÒŞ¼ÁÈÑÁÁ·Òì ã¹µÇÒÁá»ÃèŞãÈ
áÁĐÃÑ°;ÑŞçéÍÒ´àÈç¹ çéÍàÈ¹Íá¹Đ à¼×èÍ;ÒÃ³Ñ²¹Ò»ÃÑ°»ÃØŞá¼¹»´Ò³ÑµÒ;ÒÃã¹»ÒµèÍ æ ä»
áÁĐ³Ñ²¹Ò;ÒÃã¹»ÊÛè;ÒÃ°ÃÔÈÒÃ;ÒÃ°Ñ¹;ÒÃ´éÇÂµ¹àÍŞã¹ÍÒ³µÍÑ¹àÈÁÒÐÈÁ
Ã Ã Ã Ã Ã Ã Ã Ã Ã çéÒÃÒ³;ÒÃ·Ôè´Ò ÁÒ³³·ÃÃ´ÃÒÃ·ÃÃ
¹Ñ°à»ç¹;ÁØèÁÒ³³³·ÔèÈÒ³Ñ·ÔèÈØ´á¹àèÇŞàÇÁÒ·ÔèÈÑŞ³ÃÃÑŞÁÒ³ÇÒÁáµ;áÁ;
·Ôè´Ð»ÃĐ³¼ÃµÒ»´Ò³ÑµÒ ã¹ÈÃÑ;ÒÃçÍŞ "µÇÒÁà-èÒà·ÒÃã¹;ÒÃ°ÑŞ³Ñ°ãé;®ÈÁÒÃ"
áÁĐ´ÈèŞàÈÁÒ³³³·ÃÃÃÑ°ÃÑéŞ;ÒÃ·Ôè´Ò³

ó.Ã ÃĐ´ÁµÇÒÁÒ³´Ò; á€œ;ÒÃ-éÍŞà·ÔèÁÇà»ç¹ÇÒÃĐáÈèŞ³ÒµÒá€• à¼×èÍ;ÓÈ¹´ÁØ·ÈÒÈµÃì
áÁĐ´Ñ¹·Óá¼¹»´Ò³ÑµÒ;ÒÃ á€œÁÛà;çµàÁ×ÍŞ-éÍŞà·ÔèÁÇÃĐ´Ñ°áÁ;á€• (Phuketâ€™s World Class
Destination)
Ã´Ò;»Ñ-ÈÒ·ÒŞ;ÒÃ-éÍŞà·ÔèÁÇ·Ôèè´éÈÈÁ»Ñ-ÈÒµèÒŞ æ ÁÒÍÁèÒŞÃÒÇ¹Ò¹ »ÃĐ;Í°;Ñ°
»Ñ-ÈÒ·ÒŞ;ÒÃÀÁ×ÍŞ ·Ôè·ÓãÈè»ÃĐà·È¶ÍÒŞ´Ø´µ;µèÒ·ÔèÈØ´çÍŞ;ÒÃ-éÍŞà·ÔèÁÇà·Ã
ÃÑ°ÒÁã´é»ÃĐ;ÒÈãÈè;ÒÃ-éÍŞà·ÔèÁÇà»ç¹ÇÒÃĐáÈèŞ³ÒµÒ
¹Ñé¹´ÒŞÈÁµÇÃ·Ôè´Ð´Òà´Ò¹;ÒÃÍÁèÒŞ´ÃÒŞ´ÑŞ äÁèãèà»ç¹à¼ÒÃŞÇÃÒ·Ôè;ÑŞà¼àÃÒÐ
ÈÃ×Íà¼ÒÃŞà¼×èÍà»ç¹;ÃÃ·.·ÒŞ;ÒÃÀÁ×ÍŞ
ÈÃ×Íà¼ÒÃŞà¼×èÍÈÉè´éŞ°»ÃĐÃÒ³à¼×èÍ;ÃĐµØé¹;ÒÃµÃÒ´ãÈé;×é¹³¹;ÃÑ°À´ÑŞà´ÒÁà-èÒ¹Ñé¹
á´Ãà³ÒÐÍÁèÒŞÁÒèŞ·Ôè´ÑŞÈÇÑ´ÁÛà;çµá¹³³¹Òèá´é;ÁÒÁÈÁÒ³¼à»ç¹àÁ×ÍŞ·Ôè¼ÒèŞ¼ÒàÈÁÈ°;

Ô´;òÃ·éÍšà·ÕèÀÇà¾ÔÁŞ´éÒ´à´ÕÁÇ´ÑŞ¹Ñé¹;òÃµŞÍÁÙèã¹;òÃà»ç¹àÁxÍŞ·éÍšà·ÕèÀÇ
¹Ñé¹»ÔŞÁÔµÇÒÁÈÔµÑ-à»ç¹ÍÁèÒŞÁÔèŞ
"ÓµéÍŞÁ;ÁÐ´ÑªÉèà»ç¹àÁxÍŞ·éÍšà·ÕèÀÇ·ÕèÁÔµØ³ÀÒ¾ÈÒÁÒÁ¶ÒÁä´éÍÁèÒŞÁÑèŞÁx¹ã¹ÁÐ´Ñª
Á; (World Class Destination) áµè;òÃÁ;ÁÐ´ÑªÉèà»ç¹àÁxÍŞ·éÍšà·ÕèÀÇÁÐ´ÑªÁ; (World Class
Destiantion) ¹Ñé¹ µéÍŞÁÔÍŞµ;»ÁÐ;ÍÒÈÁxÍ»Ñ´ÑÁã´ºéÒŞ
áÁÐÁÔá¼¹»´ÔÑµÔ·Õè"ÐÁÔÍŞµ;»ÁÐ;ÍÒÈÁèÒÑé¹ãÉèµÁº¶éÇ¹á´éÍÁèÒŞá
;òÃ´Ñ´·Óá¼¹¹Ñé¹ãÉéÍÁÙèã¹á¹Ç·ÒŞçÍŞ" ;òÃ¾Ñ²¹ÓÍÁèÒŞÁÑèŞÁx¹" (Sustainable Development)
á´ÁÁÔ´ÁÁ¹ÔªÒéÇÑ´µÇÒÁÈØÇÁÇÁÇÁ(Gross National Happiness)
à»ç¹á¹Ç·ÒŞá¹;òÃ´Ñ´·Óá¼¹»´ÔÑµÔà¾xèÍ¾Ñ²¹ÒàÁxÍŞ
à¾xèÍÁÈèÉÑŞµÁáÁÐàÉÁÈº;Ô´çÍŞ"ÑŞÈÇÑ´ÁÙà;µÁÔµÇÒÁà´ÁÔ-
ÁÑè¹µŞáÁÐÁÑèŞÁx¹·ÕèÈØ´à·èÒ·Õè"Ð·Óá´é
à¾xèÍÁÈèºÑŞà;Ô´¼Áá¹·ÒŞ»´ÔÑµÔáÉèÁÒ;·ÕèÈØ´"ÔŞµÇÁ·Ó;òÃÁÐ´ÁµÇÒÁµÔ´
"Ñ´ÉÑÁÁ´ÓÍÁèÒŞà»ç¹ÁÐº;ÑºÉÑŞµÁá¹ØµÉÒÈ;ÁÁÁ·éÍšà·ÕèÀÇá¹·Ø;»ÁÐàÁ··Ø;ÁÐ´Ñª
·Ø;ÍŞµ;ÁáÁÐÁÒµ»ÁÐªÒÈÑŞµÁ à¾xèÍÁÈèà;Ô´;òÃÁÔÈèÇ¹ÁèÇÁá¹;òÃÁÑº;ÑŞ»Ñ-ÈÒ
á¹ÇµÇÒÁµÔ´
ÇÒ,Ô;òÃá;éäçáÁÐ¾Ñ²¹ÒçÑªàµÁxèÍ¹á»ÉÙèàÁxÍŞ·éÍšà·ÕèÀÇ·ÕèÁÔµØ³ÀÒ¾ÍÁèÒŞÁÑèŞÁx¹

Â Â Â Â Â Â Â Â Â Â Â ô. ;òÃ´Ñ´;òÃÁÐº;òÃ´ÁÒ´Áç¹ÉèŞ (Mass Transit or Public Transport)
´éÇÁ¾xé¹·ÕèçÍŞ"ÑŞÈÇÑ´ÁÙà;µÁÔµÇÒ¾xé¹·ÕèµéÍ¹çéÒŞ"Ó;Ñ´ à¾ÁÒÐà»ç¹¾xé¹·ÕèÁÙàçÒ»ÁÐÁÒ³
÷ð% ¾xé¹·ÕèÁÒª¾ÁÔÁŞ óð% ´ÑŞ¹Ñé¹á;ÔÈ·Õèà;Ô´µÇÒÁÈ´Óá¹è¹á¹;òÃ´ÁÒ´ÁµéÍ¹çéÒŞÉÙŞ
¾xé¹·ÕèÈÒ´ÒÁ³Ðà¾xèÍ;òÃÈÁèÒŞ¶¹ãÉèµéÍ¹çéÒŞ"Ó;Ñ´
áµè»ÁÔÁÒ³çÍŞ»ÁÐªÒ;Á·Õèà¾ÁèÁçÒé¹ÍÁèÒŞáÁéçÔ´"Ó;Ñ´ÁÑŞµŞ´Óá¹Ô´ÍÁÙè
·ÓáÉèÁÔ¹¾ÔÈ¹Ðà¾ÁèÁçÒé¹ÍÁÙè·Ø;ÇÑ¹
´ÑŞ¹Ñé¹;òÃ¾Ñ²¹ÔÁÐºµ¹ÉèŞÁÇÁ¹·ÕèÁÔ»ÁÐÈÔ·ÔÀÒ¾
à¾xèÍÁÁÁŞ;òÃµÁ¹ÔµÁç¹ÉèŞÍÁèÒŞ·ÑèÇ¶ÔŞá¹"ÑŞÈÇÑ´ÁÙà;µÁÔµÁÐ´ÑŞÈÇÑ´á;ÁéàµÔÁŞ
(ÁÇÁ¶ÔŞ;òÃá¾xèÍÁÁÁŞ;ÑªµÁŞ;òÃÈÙ¹Á;òÃ»ÁÐªØÁáÁÐáÉ´ŞÈÔ¹µéÒ´Ô´ÒªÔµ·ÕèµÒ´ÇèÒ"ÐÁ
ÔçÒé¹á¹´Ôµµ) "ÔŞà»ç¹ÉÔèŞ·Õè"Òà»ç¹ÍÁèÒŞÁÔèŞ
á´Áà©¾ÔÐ;òÃªªéÁÐºµ¹ÉèŞ»ÁÐàÁ·ÁÒŞÈÁxÍÁ¶á;çéÒ
à¾xèÍÁ´»ÁÔÁÒ³ÁÒ¹¾ÔÈ¹ÐáÁÐµŞáÇè«ÔèŞÈÔèŞáÇ´ÁéÍÁ·Õè´Ô´ÁÔµÇÒÁÈÐ´Ç;ÉºÒÁ
µÇÒÁ»Á´ÁÑÁ·ÓáÉèµŞÈÁÒ¾µÇÒÁà»ç¹àÁxÍŞ·Õè¹èÒ·éÍšà·ÕèÀÇµéÍá»
¹;´Ò;¹ÔéÁÐºµ¹ÉèŞÁÇÁ¹·Õè´ÔÈÒÁÒÁ¶ªéÇÁàÉÁxÍá¹èèŞàÒÁÔÁÐ·ÒŞàÉÁÈº;Ô´ µÇÒÁÈÐ´Ç;
µÇÒÁ»Á´ÁÑÁ çÍŞ»ÁÐªÒª¹ã¼xé¹·ÕèµéÒŞ æ ·ÕèÈèÒŞá;Á´Ò;µÑÇàÁxÍŞá´é´éÇÁ
ã¹ç³Ðà´ÔÁÇ;Ñ´Í´Ó´ÇÁµÇÒÁÈÐ´Ç;ãÉè;ÑºÑ;éÍšà·ÕèÀÇ;Ô;áÉµÉ¹ÔèŞ´éÇÁ

Â Â Â Â Â Â Â Â Â Â Â ô. ;òÃ´Ñ´;òÃ·ÁÑ¾ÁÒ;Á¹éÓ áÁÐÈÒ,òÃ³Ù»áÀµ (Water Resourse & Infra
Structure)
;òÃ¾Ñ²¹ÒàÁxÍŞÁéÍÁ´Óá¹Ô´á»ÍÁèÒŞµéÍá¹xèÍšáÁèÉÁØ´¹ÔèŞ
;òÃªªé·ÁÑ¾ÁÒ;ÁÁèÍÁà»ç¹á»ÍÁèÒŞµéÍá¹xèÍŞ
·ÁÑ¾ÁÒ;Á¹éÓ"ÔŞà»ç¹»Ñ´ÑÁÈÔµÑ-·Õè"Ð;ÁÐ·ºµéÍ;òÃ¾Ñ²¹Ò;òÃ·éÍšà·ÕèÀÇ
µÇÒÁçÒ´áµÁ¹"ÐÈèŞ¼Á;ÁÐ·ªÁÁÇÁµéÍ;òÃµéÒáÁÐÈÑŞµÁ ;òÃÇÒŞá¼¹;òÃ´Ñ´;òÃ·ÁÑ¾ÁÒ;Á¹éÓ
áÁÐ»´ÔÑµÔ;òÃªªéÉÑÁÁ·Ô;¼ÁÍÁèÒŞÁÔÁÐºµ¹áÁÐªºá¼¹·ÕèªÑ´à¹áÁéÍÒ··Õè"ÐÈÁÔ;àÁÔèÁŞá´
é ;òÃ´Ó¹éÓ´Ô;çÒÁàÉÁxÍŞà;èÒ;Ô´ÈÁxÍ·ÕèÁÔª´Á·ÁÁªÒµÔ;ç´Ô
à¾xèÍ¹ÓÁÒªÔÈÒÁ´Ñ´;òÃ¹Ñé¹¹ÑºÇèÒà»ç¹;éÒÇáÁ;·ÕèÈÔµÑ-
çÍŞµÇÒÁÁèÇÁÁxÍ·Õè´ÔçÍŞ¼Ùèà»ç¹á´éÒçÍŞÈ¶Ô¹·Õè áÁÐÈ¹èÇÁŞÒ¹·Õèà;ÔèÀÇçéÍŞ
·Õè"ÐÁèÇÁ;Ñ´á;éäç»Ñ-ÈÒ;òÃ´Ñ´;òÃ·ÁÑ¾ÁÒ;Á¹éÓá¹ÁÐÁÐáÁ;
ÍÁèÒŞáÁ;µÇÒÁÈÒ;òÃà´ÁÔ-áµÔªµà»ç¹á»á¹ÍµÁÔµÇÒÁà´ÁÔ-àªé¹»Ñ´ººÑ¹
;òÃÁŞ·Ø´¹Ò´áÈ-èÉÁµÇÁ·Õè"Ðá´éÁÔ;òÃÇÒŞá¼¹à¾xèÍ;òÃ´Ó¹é´éÇÁáªé¹;Ñ¹
6Á à·ÈºÑ-ÑµÔ áÁÐ;òÃºÑŞµÑªªé (Law and Enforcement)

Â Â Â Â Â Â Â Â Â Â Â ÁŞµ;Á»µÁÍŞÈèÇ¹·éÍŞ¶Ôè¹ ÁÔ;òÃ»ÁÑº»ÁØŞ à»ÁÔèÁ¹á»ÁŞ

ÈÃííí;à·È°Ñ--ÑμÔãÈÁè æÂ à¾xèlãÈéÁÕ¼Á°Ñ§μÑ°ãèãÈé;ÒÃàmÔ°âm
ÈÃí;ÒÃçÀÒÁμÑçí§¾xé¹·Õèã¹;ÒÃ¾Ñ²¹Ò
ÈÑÁ¾Ñ¹ íáÐÈÍ ¨Áéí§à»íÑ°çÒÁÈÒÁÒÃ¶á¹;ÒÃÁí§ÃÑ° (Carrying Capacity)
à´Á¾Ô°ÒÁ³Òã¹à§xèl¹áççí§»ÃÕÁÒ³μç°μÙèã»íÑ°¾xé¹·Õè
áÁÐμØ³ÁÒ¾çí§í;ÁÈÃíí°ØμÁÒ;Á·ÕèÁí§ÃÑ°ã¹áμèÁÐ¾xé¹·Õè¹Ñé¹ æÂ
ÁèÍÁ·ÓãÈé;ÒÃ·éí§à·ÕèÀç áÁÐ;ÒÃ¾Ñ²¹Òçí§àÁí§áÁÐÈÑ§μÁ à»ç¹à»ÍÁèÒ§ÁÕμØ³ÁÒ¾ç
àÈÁÒÐÈÁ;Ñ° World Class Destination ·Õèã´é»ÁÐ;ÒÈà´μ¹ÒÃÁ³íäÇé
ÈÃíá»ç¹à»μÒÁ·Õè»ÁÐ°Òã¹á´Á·ÑèÇä»·Ñé§ã¹ÁÐ·Ñ°·éí§¶Òè¹áÁÐÁÐ·Ñ°»ÁÐà·ÈμÒ´ÈÇÑ§á´ÁÈÁμç
Á´Òá¹Ò¹;ÒÃ

Â ö.ñ ÈÖ;ÉÒáÁÐμÓ¹Ç³
μçÒÁÈÒÁÒÃ¶á¹;ÒÃÁí§ÃÑ°à¾xèl¹;ÒÈ¹´ ;ÒÃãè·Õè´Ò¹ ;ÒÃ¾Ñ²¹Ò
áÁÐ;Ò¹;ÁÃ·Õè¾Ö§ÁÒã¹áμèÁÐ¾xé¹·Õè ¼Ñ§àÁí§àç¾ÒÐ(Zoning)
ÍÁèÒ§àÁè§´èç¹á´Á¼Ùèà°ÒèÁç°ò-ã¹;ÒÃçÒ§¼Ñ§ áÁÐÁÕ¼Áã¹;ÒÃ°Ñ§μÑ°ãè
à¾xèl¹;ÒÃ¾Ñ²¹ÒàÁí§ÍÁèÒ§ÁÒμØ³ÁÒ¾ç áÁéçèÒ;ÒÃ·Ñ·Ó¼Ñ§àÁí§àç¾ÒÐ
áÁÐ;ÒÁ°Ñ§μÑ°ãèè´Ðà»ç¹àÁxèl§ÁÒ;ã¹·Ò§»´Ò°ÑμÔ
à¾ÁÒÐ´Ð;ÁÐ·°;Ñ°;ÒÃÁÒÈèç¹á´éÈèç¹áÈÕÁçí§¼ÙèμÁí°μÁí§ÈÖ· Óã¹·Õè´Ò¹
áμèÍÁèÒ§ãÁçμÒÁ¼Ñ§àÁí§ÁèÍÁà»ç¹á¹ç·Ò§·ÕèÈÖμÑ--ÕèãèãÁÕ¶íã¹;ÒÃ¾Ñ²¹ÒàÁí§ãÈéÁÒμ
Ø³ÁÒ¾ç
ÈÖÁ»ÐáÁÐμçÒÁÈÒÁÒÃ¶á¹;ÒÃ°ÁÒÈÖÒÃ·Ñ´;ÒÃçí§È¹èçÁ§Ò¹·ÕèÑÑ°¼Ô´áí°ã¹;ÒÃ°Ñ§μÑ°ãè
´Ò§à»ç¹ÈÖè§·ÕèÈÖμÑ--Õè·Ø;È¹èçÁ§Ò¹ «Òè§ÈÑ§μÁμèí§ãÈé;ÒÃÈè§àÈÁÒÁ áÁÐÈ¹Ñ°È¹Ø¹
à¾xèl¹μçÒÁà»ç¹ÍÁÙè·Õè´Òçí§μ¹áí§áÁÐÈÑ§μÁçí§μ¹áí§ã¹ÁÐÁÐÁÒç

Â ö.ò Í§μ;í;Á»í;Áí§Èèç¹·éí§¶Òè¹ Íí;à·È°Ñ--ÑμÔ
à¾xèl¹μç°μØÁãÈé;ÒÃàmÔ°âm à»ç¹μÒÁ¼Ñ§àÁí§ áÁÐÈÍ ¨Áéí§;Ñ°μçÒÁÈÒÁÒÃ¶á¹;ÒÃÁí§ÃÑ°
àè¹ §°»ÁÐÁÒ³ ÍÑμÁÒ;ÒÁÑ§à´éÒÈ¹éÒ·Õè çéí°Ñ--ÑμÔμèÒ§ æÂ à»ç¹μé¹
¾Ñ²¹ÒçÒ´μçÒÁÈÒÁÒÃ¶ áÁÐÈè§àÈÁÒÁμØ³ ÁÃÁ
´ÁÒÁ·ÁÃÁçí§í;Á»í;Áí§Èèç¹·éí§¶Òè¹·Ø;Í§μ;í;ÁÍÁèÒ§àÁè§´èç¹á¹;ÒÃ°ÁÒÈÖÒÁ;ÒÃ·Ñ´;ÒÃ
áÁÐ§Ò¹°ÁÒ;ÒÃãÈéÁÒμçÒÁ«xèlÈÑμÁíáÁÐÁÒ»ÁÐÈÖ· ÓÁÒ¾ç
»ÁÒÈ´Ò;ÒÁ;ÁÐ·Ó·Õè·Ø´ÁÒμ»ÁÐ¾ÁμÒÁÒá¹°

Â Â Â Â Â
ö.óçÁÒÁ¼ÁãÈé»ÁÐ°Òã¹ÁÒμçÒÁÁÙèàçéÒã¨áÁÐμÒ´ÈÇÑ§;ÒÃ¾Ñ²¹Òã¹ÁÑ;É³Ð·Õè¹ÓÁÒ«Òè§μç
ÒÁÈÖççí§μ¹Èèç¹ãÈ-èã¹ÁÐÁÐÁÒç μÓ¹Ò§¶ÍÖ§μçÒÁÈÖççÁÇÁÇÁ (Gross National Happiness)
à»ç¹ÁÙÁÒμØéÁ;Ñ¹á´Áãè´Ñ¹°ÒéçÑ´μçÒÁÈÖççÁÇÁÇÁà»ç¹á¹ç·Ò§á¹;ÒÃ¾Ñ²¹ÒàÁí§
ãÁèãÈéà»ç¹à»μÒÁ;ÁÐáÈçí§;ÒÃ¾Ñ²¹Ò·Ò§àÈÁÈ°;Ò°à¾ÒÁ§ÁÒμÔà´ÒÁÇ
áÁÐ·ÓμçÒÁàçéÒã¨;Ñ°»ÁÑª·ÒμçÒÁμÔ·ÕèçèÒÈÒ;àÈÁÈ°;Ò°´ÒÁèÍÁ·ÓãÈé·Ø;ÍÁèÒ§´ÒçÖé¹¹Ñé¹à
»ç¹»ÁÑª·ÒμçÒÁμÔ·Õè¶Ù;μèí§´ÁÒ§ÈÃíáÀè
à´Á¾Ô°Ò³Ò¼Áçí§;ÒÃ¾Ñ²¹Òã¹á¹ç·Ò§·Ñ§;ÁèÒç·Õèà»ç¹ÍÁÙè
áÁÐÈÖè§·Õèã´é»ÁÐÈ°¾á°èç¹ÍÁÙèã¹»Ñ´·Ø°Ñ¹çèÒàÈÁÒÐÈÁÍÁèÒ§ãÁ
à¾xèl¹·ÒμçÒÁàçéÒã¨¨áÈéçÁÒÁ¼Áμèlã»çèÒ;ÒÃ·ÓãÈéÈÑ§μÁÁÒμØ³ÁÒ¾ç·Õè´Òã¹´éÒ¹μèÒ§ æ
ã´é¹Ñé¹ ÈÃí;ÁèÒçã¹ÍÒ;¹ÑÁÈ¹Òè§çèÒ ;ÒÃ·ÓãÈéÈÑ§μÁÁÒ´ÒμçÒ--Ò³çí§μçÒÁÈ§°Èç¹Ñé¹
¹;ÍÁèÍÁ´Ò;àÁxèl§àÈÁÈ°;Ò° áÁéçÁÒàÁxèl§ã´ æ ÍÒ°èÒ§

Â Â Â Â Â ö.ò μç°μØÁáÁÐ;Ò;Ñ°ãÈé;ÒÃàmÔ°âm
ÁÒÍÑμÁÒ;ÒÃàmÔ°âmÍÁÙèã¹ÁÐ·Ñ°·ÕèÈÒÁÒÁ¶Áí§ÃÑ° áÁÐ°ÁÒÈÖÒÃ·Ñ´;ÒÃã´é
à´Á;ÒÃ°Ñ§μÑ°ãè;ÈÁÒÁçí§·Ø;È¹èçÁ§Ò¹
ãÈéÁÒ»ÁÐÈÖ· ÓÁÒ¾çáÁÐμçäçé«Òè§μçÒÁÈÑ;´ÒÈÖ· Óíçí§;ÈÁÒÁÂ
ÍÑ¹°Ð¹ÓÁÒ«Òè§;ÒÃàmÔ°âmçí§àÁí§ÍÁèÒ§ÁÒμØ³ÁÒ¾ç

äÄèãèà»ç¹ÀÒÃÐÇÍ§Ê¶Ò¹ÈÖ;ÉÒáµèà¾ÔÂ§½èÒÃà´ÔÃÇ
 Â ÊÄ»â´ÂÄÇÁ ;ÔÃÊÄéÒ§µ¹µ×;ÔÃÊÄéÒ§²ÒµÔ
 ÊÒãè;ÔÃÊÄéÒ§ÍÒ»ÔÃÊÖè§»ÀÛ;ÊÄéÒ§ à¾ÀÒÐÇèÒÈÒ;µ¹äÄèÁÒ»Ð³ÀÒ¾
 »ÃÐà·É²ÒµÔÄèÍÁèÍ´á à»ç¹ÍØ»ÊÄÄª¹;ÔÃ¾Ñ²¹Òã¹ÃÐÃÐÀÒÇ
 ÈÖ;¾Ñ²¹ÒàÊÄÉ°;Ô´á´ÁÍÒÈÑÃàÄÇ´à§Ò¹´Ò;µèÒ§²ÒµÔã¹;ÔÃÄ§·Ø¹ÍÄèÒ§µÁ´àÇÀÒ
 ÄèÍÁÄèÁÒ»ÇÒÁÑè§Ä×¹ äÄèÈÒÁÒÄ¶¶Á×¹ÍÁÙè¹ÇÒµÑÇàÍ§ä´é ;ÔÃÄ§·Ø¹´Ò;µèÒ§²ÒµÔ
 ÄèÍÁ´Ð¶Í·Ø¹ÊÄ×ÍÄèÒÀ°Ò¹;ÔÃÄ§·Ø¹äÄ×èÍÄ;çä´éàè¹;Ñ¹
 à¾ÀÒÐàÄ×èÍÄÈÇ¹ÇèÒ»ÇÒÁÈÒÁÒ¶¶ã¹;ÔÃ·Ò;ÒäÄÄè´Òà¾ÔÂ§¾Í´Ñ§¹Ñé¹
 ;ÔÃÄ§·Ø¹´Ò;µèÒ§²ÒµÔà¾×èÍÄ;éäÇ»Ñ·ÈÒàÊÄÉ°;Ô´à¾×èÍÄ;ÔÃÊÄéÒ§§Ò¹Ñé¹
 äÈèµÇÄÄÒ´¶×ÍÍÁÙèã¹¼¹ÃÐÃÐÈÑé¹äÄÐÃÐÃÐ;ÄÒ§
 ÈèÇ¹ã¹¼¹ÃÐÃÐÄÒÇµÇÄäÈèµã¹²ÒµÔÈÒÁÒÄ¶¶Á×¹ÍÁÙè´éÇÄÁÒáçé§çÍ§µ¹àÍ§·Ñé§´éÒ¹;ÔÃÄ§·Ø¹
 áÄÐáÄ§§Ò¹ ÈÖ;ÄÑ§ÄÒ´¶×Í´áÄÒÁá;é»Ñ·ÈÒàÊÄÉ°;Ô´´éÇÁ;ÔÃÄ§·Ø¹´Ò;µèÒ§²ÒµÔàè¹ òð-òð
 »Ò·Òè¼èÒ¹ÁÒä´ÄÄèà»ÄÒèÁ´á»Ä§·ÒäÈèµã¹²ÒµÔÍèÍ´á´ µÇÒÁÈÒÁÒÄ¶¶µèÒ
 ÄèÍÁ;èÍÄÈèà;Ö¹;ÔÃ¹ÒáçéÒáÄ§§Ò¹ã¹ÃÐ´ÑººÄÒÈÒÁ´¶¶Ò§áÄ§§Ò¹äÄé½ÒÃ×Íà¾×èÍÄ´á·áÄ§§Ò¹ã¹»
 ÃÐà·ÉÍÄèÒ§µèÍÄ´×èÍ§ á¹·ÒèÈØ´¼Á»ÃÐã¹¹ÍÒ´à»ç¹à¾ÔÂ§ÁÒ¾ÁÒÀÒà·èÒ¹Ñé¹
 à¾ÀÒÐã¹µÇÒÁà»ç¹´ÁÒ§ÍÒ´äÄèä´éÄÑºº»ÃÐã¹¹·Ñé§ÈèÇ¹çÍ§;ÔÃÄ§·Ø¹ áÄÐÈèÇ¹çÍ§;ÔÃ´éÒ§§Ò¹
 ä¹·ÒèÈØ´µ¹ã¹·éÍ§¶¶Òè¹äÄèÈÒÁÒÄ¶¶´ÒÁ§ÍÁÙèä´é

Â ÀÒµàÍ;ª¹ (Private Organization)
 Í§µ;ÄÄÒµàÍ;ª¹¾Ñ²¹Òº·Ò·çÍ§µ¹àÍ§ã¹;ÔÃ¾Ñ²¹ÒµÇÒÁÄÙèµÇÒÁÈÒÁÒÄ¶¶çÍ§¼Ùè»ÃÐ;Íº;ÔÃ
 ¾Ñ²¹ÒµÇÒÁÒ¾¾ÇÍ§ÁÄ§§Ò¹ ;ÔÃá;éäÇ»Ñ·ÈÒ áÄÐ;ÔÃàèÇÄàÈÄ×Í«Òè§;Ñ¹áÄÐ;Ñ¹çÍ§;ÄèÁÍÒº¾
 ä¹;ÔÃ;ÒÈ¹´µÒ;Ö¹;ÔÃµèÒ´´ÃÒÄ·ÄÄ·Ò§;ÔÃµèÒ
 áÄÐÀÒµÄ°Ò¹;ÔÃ»ÒºÑµÔÄÐÈÇèÒ§;Ñ¹ã¹ÍØµÈÒÈ;ÄÄÄ;ÔÃ·éÍ§à·ÒèÄÇÄ
 à¾×èÍÄèèÄÈÈÇèÒ§;Ñ¹ã¹ÍØµÈÒÈ;ÄÄÄ·éÍ§à·ÒèÄÇ
 ÁÒãèèà¾ÔÂ§à»ç¹Í§µ;Ä¾¾×èÍÄÈ¹»Ñ·ÈÒäÈÈèÒµÄÑººá;éäç
 ÊÄ×Íà»ç¹È¹èÇÄ§Ò¹»ÃÐÒÈÈÑ¾Ñ¹;è·èÒ¹Ñé¹ ÊÄµÇÄ·Òè;ÒÈ¹´ÀÒÄ;Ô´
 ÊÄ×Íºº·çÍ§µ¹àÍ§ãÈèÑ´à´¹ÇèÒ
 àÄ×èÍ§ã´à»ç¹ÀÒÃÐÑººÔ´´éçÍ§ÀÒµÄÑºº·ÒèµÇÄÄÇººÇÁ¹ÒàÈÍ´¼ÄèÍÁçéÍµÒ´àÈç¹
 àÄ×èÍ§ã´à»ç¹µÇÒÁÄÑººÔ´´éçÍ§¼Ùè»ÃÐ;Íº;ÔÃ·ÒèµÇÄ»ÃÐÈÒ¹§Ò¹áÄÐººÄÒÈÒÁ´Ñ¹;ÔÃ;Ñ¹àÍ§ã¹ÍØ
 µÈÒÈ;ÄÄÄ·éÍ§à·ÒèÄÇ àè¹ ;ÔÃ;ÒÈ¹´µÒ;Ö¹·Ò§;ÔÃµèÒ (Rules & Regulations of Trade)
 ;ÔÃ¾Ñ²¹ÒµÇÒÁÒ¾¾ÇÍ§¼ÁÒµÄÑ³±; (Products Development)Ä
 ;ÔÃ¾Ñ²¹ÒáÄÐ½Ò;ÍºÄÄºµÄ;Ä(Human Resource Development)
 ;ÔÃ;ÒÈ¹´ÇÒ·Ò»ÒºÑµÔ§Ò¹çÍ§µ¹àÍ§áÄÐÃÐÈÇèÒ§;Ñ¹à¾×èÍÄÒµÄ°Ò¹·Òè´Ò (Procedures &
 Standards) ÁÒµÇÒÁÄÙèµÇÒÁÈÒÁÒÄ¶¶ã¹à·ã¹áÄÄÒÈÒÁÈ¹à·È (Information Technology)
 ¹;´Ò;Òèã¹ÈèÇ¹·ÒèÈÒµÑ·ÒèÈØ´Í§µ;ÄÄÒµàÍ;ª¹
 áÄÐ·ØÄ;Ô´àÍ;ª¹ã¹ÍØµÈÒÈ;ÄÄÄ·éÍ§à·ÒèÄÇµÇÄÄÒµÇÒÁàçéÁáçç§
 ä¹;ÔÃ»éÍ§¾Ò·Ñ;ÉÍÄÑ;ÉÒÈÒ¹µèÒ·Ò§;ÔÃ·éÍ§à·ÒèÄÇ«Òè§à»ç¹ÈÒ¹µèÒçÍ§ÍØµÈÒÈ;ÄÄÄ·éÍ§à·Òè
 ÄÇá´ÄÈèÇ¹ÄÇÄ
 áÄÐµÄÐÈ¹Ñ;¶¶Ò§¾Á;ÄÐ·ã¹à²Ò§Áºº·Òè´Ðà;Ô´çÒé¹ã¹²ºÄ¹·ÒèÍØµÈÒÈ;ÄÄÄ·éÍ§à·ÒèÄÇàçéÒà»ÄÒ
 ºº·
 ;ÔÃººÄÒÈÒÁ´Ñ¹;ÔÃáÄÐºº·Ò·Ñ§;ÄèÒÇÄèÍÁ·ÒäÈÈèÒµÄ;ØÄ;Ô´àÍ;ª¹ÁÒµÇÒÁàçéÁáçç§·Òè´Ð¾Ñ²¹ÒÍ
 ØµÈÒÈ;ÄÄÄ·éÍ§à·ÒèÄÇäÈèÁÒ»Ð³ÀÒ¾ ÁÒ´´ÃÒÄ·ÄÄ·ÁÒÁÒµÄ°Ò¹ à¾×èÍÄà»ç¹ÀÙÄÒµèÁ;Ñ¹
 ·Òè´Ð·ÒäÈèÍØµÈÒÈ;ÄÄÄ·éÍ§à·ÒèÄÇçÍ§´Ñ§ÈÇÑ´ÁÙà;çµÄÒµèÐ³ÀÒ¾ÈÙ§
 áÄÐà»ç¹ä´á´éÍÁèÒ§ÄÑè§Ä×¹

Â ñð·Ä·Ä ÀÒµÇÒº;ÒÃ (Academic)
 ä¹èÇ§àÇÄÒáÈè§ÈÑ§µ·ÒèçÒ´µÇÒÁà»ç¹àÍ;ÄÒ¾·Ò§µÇÒÁµÒ´ áÄÐ»ÒºÑµÔ
 ÀÒµÇÒº;ÒÃà»ç¹ÀÒµÈèÇ¹·ÒèÁÒµÇÒÁÈÒµÑ·ã¹;ÔÃ¹ÒáÈÈ¹´Ñ§¹Ñé¹È¶¶ÒºÑ¹;ÔÃÈÒ;ÈÒ·Ñé§ÈÁ´
 ä¹ººÐÀÒµÒÁÒµÇÒº;ÒÃ·ÒèèÄèèÁÒ´µÒ´ã¹¼Á»ÃÐã¹¹;
 ÈÄµÇÄ·Òè´ÐÄèÇÄÄ×ÍÄÐÈÇèÒ§;Ñ¹·Òè´ÐÄèÇÄ;Ñ¹ ÄÇºÄÇÄçéÍÁÙÄ µÇÒÁµÒ´àÈç¹ ÇÒàµÄÒÐÈ
 ÈÄØ»¼Á à¾×èÍÄÈ¹ÍÁÐ ÇÒÈÑÄ·ÑÈ¹·Ò§àÄ×Í; á¹Ç·Ò§»ÒºÑµÔ ÇÒ;Ö¹ÒÄ µÒÁÈÄÑ;ÇÒº;ÒÃ

à»ç¹;ÒÃ;ÃÐµØé¹àµ×Í¹¼ÙéÁÕË¹éÒ·Õèà;ÕèÃÇçéÍ§ »ÃÐªÒÈÑÁ¾Ñ¹ ;
ãËé»ÃÐªÒª¹ä´éµÇÒÁÃÙéµÇÒÁµÕ´ ;ÃÐµØé¹´ÕµËÓ¹Ò;ã¹;ÒÃÁÕËèÇ¹ÃèÇÁçÍ§ËÑ§µÁ
´éÇÃ»ÃÐà´ç¹ËÒ·ÒÃ³ÐµèÒ§ æÃ ä»ËÙèµÇÒÁµÁµ×è¹ãËÇçÍ§ËÑ§µÁ
;èÍãËéà;Ò´µÇÒÁµÃÐË¹Ñ;¶Ò§µÇÒÁÑº¼Ò´ª¹ºçÍ§¼ÙéÁÕËèÇ¹ã´éËèÇ¹àËËÕÁ
;ÒÃ»´ÒºÑµÕË¹éÒ·ÕèçÍ§Ë¹èÇÁ§Ò¹µèÒ§ æÃ ;ÒÃ¾Ñ²¹Ò´ÐÁÕ·ÕË·Ò§·ÕèªÑ´ª¹ÁÒ;çÖé¹
ËÑ§µÁÑº¼ÙéáÃÐÁÕËèÇ¹ÃèÇÁµÕ´¾Ò´ÒÃ³Òã¹;ÒÃ¾Ñ²¹Òà»ËÙèà»éÒËÁÒÁ

º·Ëè§·éÒÃçÍ§¼ÙéàçÒÃ¹Ã

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çéÍµÕ´àËÇ¹·Õè¼ÙéàçÒÃ¹ã´é¹ÒàË¹ÍçéÒ§µé¹·Ãº´·ÕÇèÒ·Ø;ËËè§ÃèÍÁÁÕË¹ÒÁØçÑÃçÍ§µ¹àÍ§
áµèËËÒ;ÒÃ·èÍ§à·ÕèÃÇçÍ§´Ñ§ËÇÑ´ÁÙà;çµ«Òè§;ÒÃÑ§à»ç¹àËËËº;Ò´ËÑ;à¾ÒÃ§Ë¹Òè§à´ÒÃÇ
ËÒ;ÁÕË¹ÒÁØçÑÃ·ÕèËËé¹;ÇèÒ·ÕèµÇÃÁèÍÁà»ç¹·Õè¹èÒàËËÕÁ´ÒÃÁÕè§
¼ÙéàçÒÃ¹´Ò§à¾ÒÃ§µè´ËÇÑ§ã¹;ÒÃ´Ø´»ÃÐ;ÒÃ·Ò§µÇÒÁµÕ´
ãËé;Ñº¼ÙéÁÕËèÇ¹ã´éËèÇ¹àËËÕÁã¹ËÑ§µÁã´é¾Ò´ÒÃ³Ò áµ;Ë¹èÍµèÍÁ´·Ò§µÇÒÁµÕ´
Ã§ÁÒ;ã»ËÙèà¼¹»´ÒºÑµÕ çÑº¼µ×è¹ãËËà»ç¹ÁÙ» ããÍÁèÒ§ÁÒ;ÃÐºç¹;ÒÃ
à¾×èÍãËé;ÒÃ·èÍ§à·ÕèÃÇçÍ§´Ñ§ËÇÑ´ÁÙà;çµÃÒÇÒÁÑè§Ã×¹ãËËÁÒ;·ÕèËË´à·èÒ·Õè;ÃÐ·Óã´é
´Ñ§¹Ñé¹à¹×èÍ§ã¹ãÍ;ÒË·Õè;ÒÃ·èÍ§à·ÕèÃÇçÍ§»ÃÐà·Ëã·Ã
ã´éà´Ò¹·Ò§ÁÒà»ç¹ÃÐÃÐàÇÁÒµÃÕè§ËµÇÃÁË ´Ò§ËÁµÇÃ·Õè´Ð·Ó;ÒÃ·ºç¹
»ÃÐàÁÒ¹¼ÃçÍ§;ÒÃ¾Ñ²¹Ò;ÒÃ·èÍ§à·ÕèÃÇçÍ§´Òµ·Õè¼èÒ¹ÁÒ
ÇèÒ;ÒÃ¾Ñ²¹Ò·Õè¼èÒ¹ÁÒ¹Ñé¹ÁÒ´Ø´ÍèÍ¹ ËÃ×ÍçÒ´µÇÒÁÃÙéµÇÒÁàçéÒã´ ËÃ×ÍÁÐàÃÃã¹àÃ×èÍ§ã´
æºéÒ§ à¾×èÍËËÒÁÒÃ¶ÇÒ§á¼¹¾Ñ²¹Ò;ÒÃ·èÍ§à·ÕèÃÇçÍ§èËà»ç¹à»ÍÁèÒ§ÁÒµØ³ÁÒ¾Ò·ÕèÃÑè§Ã×¹
ÃÒµÇÒÁàçéÁáçç§ à´Ò¹·Ò§ã»ËÙè;ÒÃ;èÒç¾é¹ËÁÒçÐçÍ§;ÒÃàÃÒÁ¹¼Ò´àÃÒÁ¶Ù;
àµÒªË·èÍÁèÒ§ÁÒµØ³ÁÒ¾Ò à¾ÃÒÐ;ÒÃàÃÒÁ¹¼Ò´ª¹ºçÍ§µÃÑè§ÍÒ´;èÍµÇÒÁàËËÕÁËèÒ§ÁÒ;
áÃÐÁÒ;ÁÒºÒ;ã¹;ÒÃ;ãèäçãËé;ÃÑº¼µ×¹ã´é àªè¹ ËËè§áÇ´ÁéÍÁ ÇÑ²¹ ããã áÃÐÇÒ¶ÒªÇÒµã¹ËÑ§µÁ
´Ñ§¹Ñé¹ËÇÑ§ÇèÒ;ÒÃ·Ñ¹·Ò;ÒÃàÃÒÁªÃÒÁ§»ÙÁ;ÒÃ·èÍ§à·ÕèÃÇ´Ñ§ËÇÑ´ÁÙà;çµ
µ§´ÐÁÕ»ÃÐàª¹ºéÒ§ãÁèÁÒ;ç¹éÍÁ ;Ñº áµæ;ÒÃ·èÍ§à·ÕèÃÇ·Õè´Ðà»ç¹ÇÒÃÐáËè§ªÒµÒáµ•

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